MASTER OF BUSINESS ADMINISTRATION (MBA) DEGREE, PROFESSIONAL PROGRAM (WEEKEND)

Program Learning Outcomes for the MBA Degree

Upon completing the MBA degree, students will be able to:

1. Demonstrate an understanding and application of the foundational frameworks and tools of all business disciplines, including accounting, finance, marketing, operations, organizational behavior, and strategic management.
2. Develop, evaluate, and implement complex business strategies and operational solutions holistically, integrating management principles across the functional areas.
3. Function effectively in a team setting both as a leader and a contributor.

Requirements for the MBA Degree, Professional Program (Weekend)

The MBA degree is a non-thesis master’s degree. For general university requirements, please see Non-Thesis Master’s Degrees (https://ga.rice.edu/graduate-students/academic-policies-procedures/regulations-procedures-non-thesis-masters-degrees/). For additional requirements, regulations, and procedures for all graduate programs, please see All Graduate Students (https://ga.rice.edu/graduate-students/academic-policies-procedures/regulations-procedures-all-degrees/). The Jones Graduate School of Business offers the MBA Professional Program in three formats. These programs cover the same content, but are offered at different times and over different periods.

Students choose a program based on lifestyle preference and professional and personal commitments. The current three formats are:

- MBA Professional Program, Evening (https://ga.rice.edu/programs-study/departments-programs/business/business-administration-mba-professionals-evening/), or
- MBA Professional Program, Evening Extended (https://ga.rice.edu/programs-study/departments-programs/business/business-administration-mba-professionals-evening/), or
- MBA Professional Program, Weekend (p.)

MBA Professional Program, Weekend

The MBA Professional Program, Weekend, consists of a 22-month, lock-step curriculum delivered in four consecutive semesters over a two-year period. Students pursuing the MBA Professional Program, Weekend, must complete:

- A minimum of 54 credit hours to satisfy degree requirements.
- A minimum of 30 credit hours of graduate-level study (graduate semester credit hours, coursework at the 500-level or above).

- A minimum of 24 graduate semester credit hours must be taken at Rice University.
- A minimum of 24 graduate semester credit hours must be taken in standard or traditional courses (with a course type of lecture, seminar, laboratory, lecture/laboratory).
- A minimum residency enrollment of one fall or spring semester of full-time graduate study at Rice University.
- A maximum of 2 courses (6 graduate semester credit hours) from transfer credit. For additional departmental guidelines regarding transfer credit, see the Policies (p. 2) tab.
- A Global Field Experience.
- A minimum overall GPA of 3.00 or higher in all Rice coursework.
- A minimum program GPA of 3.00 or higher in all Rice coursework that satisfies requirements for the non-thesis master’s degree with a minimum grade of C (2.00 grade points) in each course.

The courses listed below satisfy the requirements for this degree program. In certain instances, courses not on this official list may be substituted upon approval of the program’s academic advisor, or where applicable, the department or program’s Director of Graduate Studies. Course substitutions must be formally applied and entered into Degree Works by the department or program’s Official Certifier (https://registrar.rice.edu/facstaff/degreeworks/officialcertifier/). Additionally, these must be approved by the Office of Graduate and Postdoctoral Studies. Students and their academic advisors should identify and clearly document the courses to be taken.

Summary

<table>
<thead>
<tr>
<th>Code</th>
<th>Title</th>
<th>Credit Hours</th>
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</thead>
<tbody>
<tr>
<td></td>
<td>Total Credit Hours Required for the MBA Degree, Professional Program (Weekend)</td>
<td>54</td>
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Degree Requirements

<table>
<thead>
<tr>
<th>Code</th>
<th>Title</th>
<th>Credit Hours</th>
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<tbody>
<tr>
<td></td>
<td>Core Requirements ¹</td>
<td></td>
</tr>
<tr>
<td>MGMT</td>
<td>PMBA LAUNCH ²</td>
<td>1.5</td>
</tr>
<tr>
<td>MGMT</td>
<td>FINANCIAL ACCOUNTING</td>
<td>3</td>
</tr>
<tr>
<td>MGMT</td>
<td>MANAGERIAL ACCOUNTING</td>
<td>1.5</td>
</tr>
<tr>
<td>MGMT</td>
<td>ORGANIZATIONAL BEHAVIOR</td>
<td>1.5</td>
</tr>
<tr>
<td>MGMT</td>
<td>ORGANIZATIONAL CHANGE ²</td>
<td>0.75</td>
</tr>
<tr>
<td>MGMT</td>
<td>MANAGERIAL ECONOMICS</td>
<td>1.5</td>
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<td>MGMT</td>
<td>FINANCE</td>
<td>3</td>
</tr>
<tr>
<td>MGMT</td>
<td>CORPORATE SOCIAL RESPONSIBILITY ²</td>
<td>0.75</td>
</tr>
<tr>
<td>MGMT</td>
<td>COMPETITIVE STRATEGY</td>
<td>1.5</td>
</tr>
<tr>
<td>MGMT</td>
<td>STRATEGY FORMULATION AND IMPLEMENTATION</td>
<td>1.5</td>
</tr>
<tr>
<td>MGMT</td>
<td>OPERATIONS MANAGEMENT</td>
<td>1.5</td>
</tr>
<tr>
<td>MGMT</td>
<td>MARKETING</td>
<td>3</td>
</tr>
<tr>
<td>MGMT</td>
<td>STRATEGIC BUSINESS COMMUNICATION ¹</td>
<td>0.75</td>
</tr>
<tr>
<td>MGMT</td>
<td>DATA ANALYSIS</td>
<td>3</td>
</tr>
<tr>
<td>MGMT</td>
<td>STRATEGIC BUSINESS COMMUNICATION ²</td>
<td>0.75</td>
</tr>
<tr>
<td>MGMT</td>
<td>LEADERSHIP</td>
<td>1.5</td>
</tr>
<tr>
<td>MGMT</td>
<td>NEGOTIATIONS ²</td>
<td>1.5</td>
</tr>
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</table>

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For additional information, please see the Academic Policies-Procedures-Regulations-Procedures-All-Degrees (https://ga.rice.edu/graduate-students/academic-policies-procedures/).
### MBA Admission Requirements

Admission to the MBA degree program is open to students regardless of their undergraduate major, but the program is highly selective and access is limited to those who have performed with distinction across all areas of the application. A bachelor’s degree (or equivalent) from an accredited undergraduate institution is required. Applicants participate in an interview by invitation as part of their admission requirements.

An accredited undergraduate institution is required. Applicants participate in all areas of the application. A bachelor’s degree (or equivalent) from an institution where the primary language of instruction was not English is necessary to submit this form.

**Notes:**
- A GMAT/GRE test waiver request may be submitted to determine eligibility to apply without test scores. Resumes and transcripts are necessary to submit this form.
- **An English proficiency test waiver may be submitted to determine eligibility to apply without this score.**

### The MBA Professional Program (Weekend)

The MBA Professional Program (Weekend) does not have specific prerequisite courses required for admission.

### Academic and Professional Standards

Students must meet both academic and professional standards to continue academic work and to graduate. In accepting admission to the MBA program, all students agree to be governed by the standards and procedures for dismissal or disciplinary action stated below.

### Academic Standards

A minimum overall grade point average of 3.00 (B) is required for graduation. All courses taken for the MBA degree (including approved courses taken at the university, but outside the JGSB) are counted in the overall grade point average calculation.

Students with an overall grade point average lower than 3.00 at the end of any semester will be notified of academic standing. Students not meeting the 3.00 requirement will be provided specific instruction and guidance on the next steps specific to their academic situation. Students with an overall grade point average lower than 3.00 at the end of any semester will be notified of academic standing. Students not meeting the 3.00 requirement will be provided specific instruction and guidance on the next steps specific to their academic situation.

### Policies for the MBA Degree, Professional Program (Weekend)

#### MBA Admission Requirements

Admission to the MBA degree program is open to students regardless of their undergraduate major, but the program is highly selective and access is limited to those who have performed with distinction across all areas of the application. A bachelor’s degree (or equivalent) from an accredited undergraduate institution is required. Applicants participate in an interview by invitation as part of their admission requirements.

All applicants to the MBA degree program must submit the following:

- resume pre-assessment
- an online application and application fee
- scores from the Graduate Management Admission Test (GMAT),* the Graduate Record Examination (GRE),* or the Executive Assessment (EA)
- transcripts from all degree-granting institutions and/or institutions at which an applicant completed 15 or more credit hours
- resume with complete work history
- essays
- letter(s) of recommendation
- a score from the TOEFL, PTE, Duolingo, or IELTS is also required for international applicants, whose undergraduate degree was from an institution where the primary language of instruction was not English.**

**Notes:**
- A GMAT/GRE test waiver request may be submitted to determine eligibility to apply without test scores. Resumes and transcripts are necessary to submit this form.
- **An English proficiency test waiver may be submitted to determine eligibility to apply without this score.**

### Master of Business Administration (MBA) Degree, Professional Program (Weekend)

<table>
<thead>
<tr>
<th>Course Code</th>
<th>Course Name</th>
<th>Credit Hours</th>
</tr>
</thead>
<tbody>
<tr>
<td>MGMW 798</td>
<td>STRATEGIC MANAGEMENT SIMULATION</td>
<td>1.5</td>
</tr>
<tr>
<td>MGMW 799</td>
<td>CAPSTONE CONSULTING PROJECT</td>
<td>3</td>
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</tbody>
</table>

#### Global Field Experience Requirement

<table>
<thead>
<tr>
<th>Course Code</th>
<th>Course Name</th>
<th>Credit Hours</th>
</tr>
</thead>
<tbody>
<tr>
<td>MGMP 789</td>
<td>GLOBAL FIELD EXPERIENCE</td>
<td>3</td>
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</tbody>
</table>

#### Custom Core Course

<table>
<thead>
<tr>
<th>Course Code</th>
<th>Course Name</th>
<th>Credit Hours</th>
</tr>
</thead>
<tbody>
<tr>
<td>MGMW 541</td>
<td>ECONOMIC ENVIRONMENT OF BUSINESS</td>
<td>1.5</td>
</tr>
<tr>
<td>or MGMW 561</td>
<td>BUSINESS - GOVERNMENT RELATIONS</td>
<td>3</td>
</tr>
</tbody>
</table>

#### Elective Requirements

Select an additional 16.5 credit hours from departmental (MGMP or MGMT) course offerings at the 500-level or above

| Total Credit Hours | 54 |

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*Classes are offered predominately on Friday evenings from 4:00pm – 9:30pm and Saturdays from 7:30am – 6:30pm every other weekend.

2. MGMW 500, MGMW 511, MGMW 560, MGMW 594, MGMW 596, and MGMW 709 are taken for a Satisfactory/Unsatisfactory grade and must be completed with a Satisfactory grade. As S/U courses, they do not apply to the requirement of a minimum grade of C (2.00 grade points) in each required course.

3. Students participate in a required global field experience during the first year of the program. Additional costs apply towards this global experience.

4. To fulfill the remaining requirements for the degree program, students must complete an additional 16.5 credit hours from departmental (MGMP or MGMT) course offerings at the 500-level or above to reach 54 total credit hours. (MGMT 703, MGMT 704, and MGMT 705 are not accepted as electives.) Although the Jones Graduate School of Business offers a variety of courses for students to take as electives, students may wish to take courses from other departments at Rice University. If students wish to apply courses that are offered outside of the Jones Graduate School of Business (MGMP, MGMT, or MICO course offerings), the student must obtain permission from the Jones Graduate School of Business registrar department. Electives are offered on the weekend schedule, the evening schedule, and the daytime schedule.

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**The MBA Professional Program (Weekend)**

The MBA Professional Program (Weekend) does not have specific prerequisite courses required for admission.

**Academic and Professional Standards**

Students must meet both academic and professional standards to continue academic work and to graduate. In accepting admission to the MBA program, all students agree to be governed by the standards and procedures for dismissal or disciplinary action stated below.

**Academic Standards**

A minimum overall grade point average of 3.00 (B) is required for graduation. All courses taken for the MBA degree (including approved courses taken at the university) are counted in the overall grade point average calculation.

Students with an overall grade point average lower than 3.00 at the end of any semester will be notified of academic standing. Students not meeting the 3.00 requirement will be provided specific instruction and guidance on the next steps specific to their academic situation. In some cases, students may submit an appeal to the JGSB Academic Standards Committee, requesting to be placed on academic probation. The committee reviews all academic cases, and may consult the dean’s office for counsel and/or suggestions on proposed handling of the case.

The committee will decide, based on the circumstances of the appeal, whether the student may resume studies on academic probation; is to be academically suspended for one semester or an academic year; or is to be dismissed from the MBA program.

A student may be placed on conditional probation with conditions determined by the dean’s office and approved by the chair of the Academic Standards Committee. Students on leave who are not in good academic standing who wish to return must submit an appeal to the Academic Standards Committee and be approved to resume studies. If permitted to return, the student will pay the current rate of tuition based upon the class of student they are joining.

Students proposing to return after a period of academic suspension must follow the appropriate procedures outlined in the General Announcements by the Office of Graduate and Postdoctoral Studies to receive permission to be readmitted.

Only courses in which a grade of C or above is earned are counted for credit toward graduation. If students receive a grade below C in a course required for graduation, they must repeat the course. If students receive a grade lower than C in an elective course, they need not repeat the specific course, but they must make up the credit hours. If the required course is
not offered again prior to graduation, the student will be permitted to take
the course the following academic year, but will be charged the current
pro-rated tuition for the program in which the additional coursework is
completed. Students are removed from probation only upon achieving an
overall grade point average of at least 3.00.

JGSB students may not take courses pass/fail to count toward
t heir degree requirements. JGSB students may audit courses with
departmental and professor approval. The courses do not count toward
the MBA, but will appear on the transcript.

Professional Standards
MBA students are held to the highest standards of professional conduct
expected of managers—standards substantially exceeding those
expected of them simply as students. Students may be dismissed or
suspended for failure to meet professional standards, as defined in
the University Code of Conduct (https://ga.rice.edu/graduate-
students/rights-responsibilities/code-student-conduct/). The dean may
place a student on disciplinary probation for unacceptable conduct,
giving oral and written notice that future misconduct will lead to filing
specific charges. This probationary notice, however, is not required as a
precondition for filing specific charges.

Scholarship continuation or reinstatement is not guaranteed for students
who do not maintain continuous active status - and good academic and
professional standing - at the Jones Graduate School of Business and
Rice University. In cases where a student does not maintain active status,
and/or does not maintain continuous good standing, students may
need to request reinstatement of their scholarship. Scholarships may
be discontinued for students who are on academic probation or receive
university conduct sanctions (including suspension).

Class Attendance Policy
Students are expected to be in class on the first day of each term. The
instructor reserves the right to exclude from their course a student who is
absent on the first day. Students should refer to the specific attendance
policy for each program. This information can be found in the Jones
Graduate School of Business Student Handbook, which is referenced
below. For special circumstances, students should see the Director of
Advising in the Office of Academic Programs and Student Experience and
the instructor.

Guidelines for Appealing Academic Dismissal
The Process
A student who wishes to appeal a dismissal should address the
following issues in a letter to the Academic Standards Committee. The
student must address the letter to the chair of the Academic Standards
Committee.

1. What circumstances led to your academic performance last semester
   and to what degree were those circumstances beyond your control?
2. If your performance in a particular course(s) last semester was below
   par, describe any circumstances specific to that course that explain
   your performance.
3. Do you expect the circumstances that created the problems for you
   last semester to change next semester? If so, how?

Students may include any additional information they deem relevant in
the appeal letter.

Timing
If the student intends to appeal, the letter to the committee must be filed
within one week after receiving a dismissal letter. If a student plans to
appeal, the student should continue to attend classes. It is important to
keep up with studies during the appeal process. If the appeal is accepted,
the student may continue progress towards the completion of their
degree.

Appeals
Appeals beyond the Academic Standards Committee must go to the dean
of the Jones Graduate School of Business, who may seek guidance from
other constituents of the school. All decisions rendered by the dean are
final.

Confidentiality
The Family Educational Rights and Privacy Act of 1974 and amendments
govern the records of actions related to appeals.

Grade Appeal Process
Once a course grade has been assigned by an instructor, it is generally
considered final and is rarely changed for any reason other than
calculation or transcription errors. The procedure below outlines the
process by which a student may appeal a course grade.

1. The student should first pursue any grading question with the
   instructor following the formal or informal process the instructor has
   outlined for the course.
2. If the matter is not resolved in step 1 above, the student must file
   a written appeal to the instructor and send a copy to the senior
   associate dean of degree programs. This written appeal must be
   filed no later than two weeks after the final grade for a course was
   assigned.
3. The instructor must schedule a meeting with the student within two
   weeks of receiving the written appeal to further discuss the appeal
   with the student. Notice of the appeal time and date will be provided
   by the instructor to the senior associate dean of degree programs.
4. If step 3 does not resolve the issue to the satisfaction of both parties,
   the student may appeal to the Academic Standards Committee by
   sending a written notice describing the grounds for the appeal within
   two weeks of the date of the scheduled meeting in step 3.
5. The Academic Standards Committee will seek out information on
   the appeal from the instructor and the student and, at its discretion,
   hold a hearing to further consider the matter. The decision of the
   Academic Standards Committee will be rendered within 4 weeks of
   receiving a written notice of appeal (step 4).
6. Appeals beyond the Academic Standards Committee must go
to the dean of the Jones Graduate School of Business, who may
seek guidance from other constituents of the school. All decisions
rendered by the dean are final.
7. In the event that the protested grade is necessary for the student to
   graduate, an accelerated schedule will be followed.

The Family Educational Rights and Privacy Act of 1974 and amendments
govern records of these actions.

MBA Elective Course Add/Drop Policy and Procedures
Due to the unique term schedule followed by the Jones Graduate School
of Business MBA programs, MBA students have special procedures they
must follow to make schedule changes. The Jones Graduate School
of Business Registrar Department administers an add/drop policy
which allows students to add or drop elective courses at various times
throughout the semester. For all elective courses, student may not add or
drop a course after the deadline for the appropriate term.

Guidelines for Appealing Academic Dismissal:

The Process:
A student who wishes to appeal a dismissal should address the
following issues in a letter to the Academic Standards Committee. The
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Committee.

1. What circumstances led to your academic performance last semester
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2. If your performance in a particular course(s) last semester was below
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3. Do you expect the circumstances that created the problems for you
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Students may include any additional information they deem relevant in
the appeal letter.

Timing:
If the student intends to appeal, the letter to the committee must be filed
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keep up with studies during the appeal process. If the appeal is accepted,
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5. The Academic Standards Committee will seek out information on
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must follow to make schedule changes. The Jones Graduate School
of Business Registrar Department administers an add/drop policy
which allows students to add or drop elective courses at various times
throughout the semester. For all elective courses, student may not add or
drop a course after the deadline for the appropriate term.
Withdrawal Policy
A Jones Graduate School of Business student, participating in any offered program, may voluntarily withdraw from school at any time. Upon withdrawal, Rice University applies a sliding scale to tuition, which is noted in the university's Academic Calendar (https://registrar.rice.edu/calendars/).

Jones Graduate School of Business Student Handbook
Generally, the Jones Graduate School of Business adheres to the academic regulations of Rice University. However, the Jones Graduate School of Business MBA program has unique policies and procedures that vary from the Office of Graduate and Postdoctoral Studies regarding, but not limited to, leave of absence, withdrawals and readmission, add/drop, and academic dismissal. A copy of the handbook is available on Campus Groups (for all programs except the MBA Degree, Online Program, MBA@Rice).

Financial Aid
Jones Graduate School of Business scholarships are awarded at the point of admission and are based on the merit of the application. Financial assistance is generally awarded one academic year at a time. Continuation of assistance depends on Satisfactory Academic Progress (SAP) in accordance with Academic and Professional Standards of performance, professional behavior, and is subject to the availability of funds. Academic or disciplinary probation, suspension, or general failure to maintain academic pace will result in the removal of all forms of financial assistance (i.e. scholarship, employment, Federal/State student loans, etc.). Students have the right to appeal the suspension. All appeals will be reviewed by a committee.

Transfer Credit
For Rice University's policy regarding transfer credit, see Transfer Credit (https://ga.rice.edu/graduate-students/academic-policies-procedures/regulations-procedures-all-degrees/#transfer). Some departments and programs have additional restrictions on transfer credit. Students are encouraged to meet with their academic program's advisor when considering transfer credit possibilities.

Program Transfer Credit Guidelines
Students pursuing the MBA degree should be aware of the following program-specific transfer credit guidelines:

1. No more than 2 courses (6 credit hours) of transfer credit from U.S. or international universities of similar standing as Rice may apply towards the degree.
2. Requests for transfer credit will be considered by the program director on an individual case-by-case basis.

Additional Information
For additional information, please see the Jones Graduate School of Business website: https://business.rice.edu/

Opportunities for the MBA Degree, Professional Program (Weekend)

Independent Study
Minimum Hours Requirement
Each credit of independent study should contain approximately as much time content as a one-credit course at Jones Graduate School of Business, which is 12 hours of class time, plus an average of at least 24–36 outside-class hours, for a minimum total of 36–48 hours of work. Independent study projects can be accommodated in increments of 1.0, 1.5, 2.0, or 3.0 credit hours; 3.0 credit independent study projects are rarely approved. Occasionally, a group independent study project may arise, though most independent studies are undertaken by individual students.

The number of credits for an independent study must be determined at the beginning of a project. Increases to the number of project credit hours after the project overview has been filed with the Jones Graduate School of Business associate registrar must be approved by the Academic Standards Committee. The committee will rely on input from sponsoring faculty in making its decision about ex post credit increases. Requests to increase the number of project credit hours must be made before the end of the second week of classes in the term in which the project begins.

Restrictions
No student may take more than three credit hours of independent study during the course of the MBA program without the approval of the Academic Standards Committee. If an independent study is proposed that would cause a student to exceed the 3.0 credit limit, the Academic Standards Committee will select two faculty members, other than the faculty member who will supervise the project, within the area most closely related to the study's academic content to review and approve the study. Independent study exceeding 3.0 credits in total should consider current policies restricting use of independent study as well as the incremental value of additional independent study in light of past independent studies. If the study does not align with any of the Jones Graduate School of Business academic groups, the Academic Standards Committee will perform the review and make the final approval decision.

Independent study projects are for academic credit, not for hire. Students may not earn credit for paid work.

Faculty Sponsorship
Independent study projects normally are sponsored only by full-time Jones Graduate School of Business faculty; faculty typically sponsor projects only in their area of expertise. Students wanting sponsorship by a part-time faculty member must submit a project overview to the Academic Standards Committee and obtain the committee's approval before the term in which the project is to begin.

Common Requirements
The goal of independent study projects is to advance or deepen a student's knowledge or competency in a business discipline or activity.

To facilitate these goals, independent study projects generally fall into two broad categories:

1. directed reading and study resulting in a research paper, or
2. an experiential or hands-on project resulting in an outcome such as an empirical analysis or an executive summary of the “deliverable.”

While the content of individual independent study projects are at the discretion of a student and the sponsoring faculty member, to ensure relatively equal workloads per unit of independent study credit and some common requirements across independent study projects, students and/or sponsoring faculty should:

1. Prepare and submit to the Jones Graduate School of Business associate registrar an overview of the independent study project with number of project credits, anticipated final results, and a broad timeline of anticipated project milestones.
2. Meet to discuss the project, after the initial agreement on the project scope, at least once every two to three weeks.
3. Prepare a final paper (in the case of directed reading and research projects) or complete a concrete deliverable (for example, computer program, survey results, empirical analyses, etc.) together with an executive summary of the project (in the case of experiential projects).

4. File a copy of each student’s final paper, or executive summary, with the Jones Graduate School of Business associate registrar.

Applications
Independent study applications are available for interested students on Campus Groups. Completed independent study applications must be approved by the senior associate dean of academic affairs. Completed and approved applications are due to the Jones Graduate School of Business associate registrar by the first week of the term in which the project will be completed. The student will be registered for MGMT 700/MGMT 800 independent study for the appropriate credit amount, only when the appropriate permissions have been obtained.

Additional Information
For additional information, please see the Jones Graduate School of Business website: https://business.rice.edu/